

# MEMORANDUM

Agenda Item No. 10(A)(2)

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**TO:** Honorable Chairman Jean Monestime  
and Members, Board of County Commissioners

**DATE:** September 16, 2015

**FROM:** R. A. Cuevas, Jr.  
County Attorney

**SUBJECT:** Resolution accepting the funding recommendations of the Miami-Dade County Homeless Trust, for the award of contracts and grants, in a combined annual amount not to exceed \$8,176,688.00, annually for a period of three years and a total amount not to exceed \$24,530,064.00 made pursuant to a Request for Application process to select not-for-profit service providers of homeless housing and services for Fiscal Years 2015-2016, 2016-2017, and 2017-2018 in accordance with the Miami-Dade County Community Homeless Plan

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The accompanying resolution was prepared by the Miami-Dade County Homeless Trust and placed on the agenda at the request of the Economic Prosperity Committee.

  
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R. A. Cuevas, Jr.  
County Attorney

RAC/smm

**Date:** September 16, 2015

**To:** Honorable Chairman Jean Monestime  
and Members, Board of County Commissioners

**From:** Carlos A. Gimenez  
Mayor 

**Subject:** Resolution Accepting the Funding Recommendations of the Homeless Trust for the Award of Contracts and Grants, in an Annual Amount not to Exceed \$8,176,688.00 made Pursuant to a Request for Application Process to Select Not-for-Profit Service Providers of Homeless Housing and Services for FY 2015-2016 through FY 2017-2018; Authorizing the County Mayor or County Mayor's Designee to Execute Agreements and Renew the Contracts for Two, One-Year Renewal Periods

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### **Recommendation**

It is recommended that the Board of County Commissioners (Board) adopt the accompanying resolution accepting the funding recommendations of the Homeless Trust (Trust) for the award of contracts and grants made pursuant to a Request for Applications (RFA) process to select not-for-profit service providers and government agencies to provide homeless housing and services. These services will be funded through Food and Beverage Tax Proceeds and \$640,000.00 in new and reallocated United States Housing and Urban Development (HUD) dollars awarded to the Trust as part of the 2014 Notice of Funding Availability (NOFA), for a combined annual amount not to exceed \$8,176,688.00 annually for a period of three (3) years commencing October 1, 2015, with the exception of the Crisis Outplacement Bed contract which will commence on July 1, 2016. This resolution also authorizes the County Mayor or the Mayor's designee to execute agreements, extensions, renewals, and any subsequent amendments, with the selected not-for-profit service providers, some of which may be in excess of \$1 million, if renewed.

### **Scope**

Services will be provided to homeless persons countywide through 501 (c)(3) not-for-profit service providers and government agencies selected through the RFA process.

### **Fiscal Impact/Funding Source**

Funding for housing and services is generated from Food and Beverage Tax revenue (\$7,536,688.00) and HUD dollars (\$640,000.00) awarded as part of the 2014 NOFA, all of which is designated for the provision of homeless housing and services. The total amount for FY 2015-2016 shall not exceed \$8,176,688.00 and renewal amounts will be no greater than \$8,176,688.00 annually (for each of the two, one-year renewal periods) based on the departmental budget recommended by the Homeless Trust Board and approved by the Board. The total amount for the three-year period will not exceed \$24,530,064.00.

### **Track/Record/Monitor**

Homeless Trust Executive Director Victoria Mallette will be responsible for overseeing the grants to not-for-profit services providers and government agencies selected through the RFA process, in coordination with Homeless Trust Deputy Director Manny Sarria, and Homeless Trust Contracts

Manager Terrell Thomas Ellis. The Trust will be the administering department responsible for the monitoring of the not-for-profit service providers selected through the RFA. The selected not-for-profit service providers will be monitored through the Trust's existing monitoring processes that consist of: on-site visits; desk audits; the review of monthly, quarterly and annual progress reports; and the analysis of utilization rates. Annual renewals for two (2) additional one-year terms beyond FY 2015-2016 will be based on a performance review, the approval of the Trust Board, and the continued availability of funds, as approved by the Board.

### **Background**

The Trust identifies funding and program priorities on an annual basis to allocate funding to not-for-profit service providers and government agencies in accordance with the priorities delineated in the Miami-Dade County Community Homeless Plan. This is a year-round planning process based on the analysis of trends, homeless census data and best practice models that have proven successful in our mission to end homelessness in our community. The contracts awarded pursuant to the 2012 RFA process will expire September 30, 2015, with the exception of the Crisis Outplacement Bed contract which expired in June 30, 2015. In an effort to ensure continuity of care, the Trust Services Development Committee, Finance Committee and Executive Board approved the following recommended allocations by funding category contingent upon the Board's approval of the recommended Food and Beverage Tax revenues for this activity as part of the FY 2015-2016 budget process:

1. Support Services: \$377,500.00 to support the Memorandum of Agreement between the Trust and hospitals, community mental health centers and correctional facilities; to coordinate the discharge of individuals and families who might otherwise be discharged into homelessness (\$340,000.00); and to support mobile outreach teams in providing homeless individuals identification, a first step to overcoming homelessness and accessing government assurance (\$37,500.00).
2. Emergency Housing: \$4,308,225.50 for short-term housing placement and case management services for individuals and families, including traditional Emergency Shelter that provides temporary shelter for homeless persons for 90 days (\$3,813,25.50); and hotel/motel, which provides a safe housing alternative for families with minor children when traditional Emergency Shelter is not available, or to place highly vulnerable, transgendered or chronically homeless individuals who refuse shelter and need a stable place to stay while they search for an apartment (\$494,960.00).
3. Transitional Housing: \$766,438.00 to provide temporary housing between six (6) to 24 months, together with support services, to facilitate transitioning homeless individuals into permanent housing, including treatment beds (\$260,000) for homeless adult males suffering from drug and/or alcohol addictions and mental health disorders. For Crisis Outplacement Bed (\$356,438.00) and GAP projects (\$150,000.00), the focus is on serving persons referred as part of the jail diversion program through the 11<sup>th</sup> Judicial Circuit Criminal Mental Health Project.
4. Permanent Housing (new): \$949,186.00 to support "Housing First" permanent housing projects to serve chronically homeless individuals, including \$750,000.00 in new and reallocated funds generated by the Food & Beverage Tax and \$640,000.00 reallocated and

awarded to the Homeless Trust as part of the 2015 HUD Notice of Funding Availability (NOFA).

5. Permanent Housing: \$199,186.00 Low Demand "Housing First" permanent housing project to serve chronically homeless individuals.
6. Prevention: \$500,000.00 to serve households at risk of homelessness with the help of support services and temporary rental assistance.

As a result of the RFA, the Continuum of Care will add an additional six (6) emergency beds for individuals, 27 emergency beds for families and an additional 91 permanent supportive housing units for chronic homeless households without children, which is anticipated to serve as many as 100 of our community's most vulnerable individuals and couples. There are no reductions in transitional housing beds for jail diversion clients.

The total approved by the Homeless Trust Board for award is \$7,541,349.50, with \$635,339.00 remaining to be reissued as part of an RFA for specialized behavioral health outreach services. The only application received in this category, known as "Case Rate", was deemed non-responsive.

The RFA was duly noticed and advertised and became available on May 11, 2015. Based on the established Trust grant process, a selection committee appointed by the County Mayor, and reviewed by the Commission Auditor's Office, evaluated applications received in response to the RFA and made recommendations for subsequent review and approval by the Homeless Trust Board on June 26, 2015. Execution of contracts is contingent on the Board's approval and adoption of the final FY 2015-2016 budget, with the exception of the state-funded Crisis Outplacement Bed contract. Accepting the funding recommendations made pursuant to the RFA at this time will allow the County sufficient time to enter into contracts and commence services as soon as the final adopted budget is approved. It will also allow an adequate transition period for currently funded not-for-profit service providers and government agencies that are not recommended for funding under this application to transition clients and staff as may be necessary and appropriate. It will also permit a start-up period for new not-for-profit service providers.

Attachment



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Russell Benford, Deputy Mayor




# MEMORANDUM

(Revised)

**TO:** Honorable Chairman Jean Monestime  
and Members, Board of County Commissioners

**DATE:** September 16, 2015

**FROM:**   
R. A. Cuevas, Jr.  
County Attorney

**SUBJECT:** Agenda Item No. 10(A)(2)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☐ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor

Veto \_\_\_\_\_

Override \_\_\_\_\_

Agenda Item No. 10(A)(2)

9-16-15

RESOLUTION NO. \_\_\_\_\_

RESOLUTION ACCEPTING THE FUNDING RECOMMENDATIONS OF THE MIAMI-DADE COUNTY HOMELESS TRUST, FOR THE AWARD OF CONTRACTS AND GRANTS, IN A COMBINED ANNUAL AMOUNT NOT TO EXCEED \$8,176,688.00, ANNUALLY FOR A PERIOD OF THREE YEARS AND A TOTAL AMOUNT NOT TO EXCEED \$24,530,064.00 MADE PURSUANT TO A REQUEST FOR APPLICATION PROCESS TO SELECT NOT-FOR-PROFIT SERVICE PROVIDERS OF HOMELESS HOUSING AND SERVICES FOR FISCAL YEARS 2015-2016 , 2016-2017, AND 2017-2018 IN ACCORDANCE WITH THE MIAMI-DADE COUNTY COMMUNITY HOMELESS PLAN; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE AGREEMENTS, SOME OF WHICH MAY EXCEED ONE MILLION DOLLARS IF RENEWED, WITH COMMUNITY BASED ORGANIZATIONS AND GOVERNMENT AGENCIES THAT ARE APPROVED FOR FUNDING BY THE HOMELESS TRUST, AFTER APPROVAL BY THE COUNTY ATTORNEY'S OFFICE; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE AMENDMENT, RENEWAL, TERMINATION, CANCELLATION, AND MODIFICATION CLAUSES OF ANY AGREEMENT ENTERED INTO PURSUANT TO THIS RESOLUTION

**WHEREAS**, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that this Board accepts the funding recommendations of the Miami-Dade County Homeless Trust, as set forth in the attached Exhibit 1, for the award of contracts and grants, in a combined annual amount not to exceed \$8,176,688.00 annually for a period of three years and a total amount not to exceed \$24,530,064.00 made pursuant to a Request for Application process to select not-for-profit

service providers and government agencies to provide homeless housing and services for Fiscal Years 2015-2016, 2016-2017, and 2017-2018; authorizes the County Mayor or County Mayor's designee to execute agreements, some of which may exceed one million dollars if renewed, with the selected not-for-profit service providers, after approval by the County Attorney's Office; and further authorizes the County Mayor or County Mayor's designee to exercise amendment, renewal, termination, cancellation and modification clauses of any agreement entered into pursuant to this Resolution.

The foregoing resolution was offered by Commissioner  
who moved its adoption. The motion was seconded by Commissioner  
and upon being put to a vote, the vote was as follows:

Jean Monestime, Chairman

Esteban L. Bovo, Jr., Vice Chairman

Bruno A. Barreiro

Jose "Pepe" Diaz

Sally A. Heyman

Dennis C. Moss

Sen. Javier D. Souto

Juan C. Zapata

Daniella Levine Cava

Audrey M. Edmonson

Barbara J. Jordan

Rebeca Sosa

Xavier L. Suarez

The Chairperson thereupon declared the resolution duly passed and adopted this 16<sup>th</sup> day of September, 2015. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.



Shannon D. Summerset-Williams

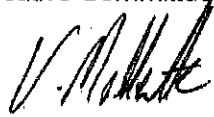


## Memorandum



**Date:** June 26, 2015

**To:** Miami-Dade County Homeless Trust Executive Committee Members

**From:** Victoria Mallette, Executive Director  
Miami-Dade County Homeless Trust 

**Subject:** Selection Committee Recommendations for FY 2015-2016 Primary Care Request for Applications -

On May 11, 2015, The Miami-Dade County Homeless Trust issued a Request for Applications (RFA) for Primary Care Housing and Services. The RFA solicited proposals to address the following targeted needs: support services, emergency hotel/motel, emergency housing, transitional housing, permanent housing, prevention, and jail diversion program inventory. Nearly \$8.2 million was made available through this competitive process. The deadline for submission was June 4, 2015. Twenty-nine (29) applications were received in a timely manner by the Clerk of the Board. The cumulative total requested by applicants was \$11,593,207.00.

A Selection Committee convened on June 8 & 9, 2015 to review, evaluate and score the applications submitted. Applications were ranked based on criteria set forth in the RFA. The Selection Committee recommended to fund twenty-one (21) of the twenty-nine (29) applications; eight (8) of the funded applications are being partially funded; one transitional housing application was not scored because the applicant respondent withdrew the proposal; one emergency housing applicant is being placed on Corrective Action pursuant to their outcome performance being below the continuum standards; and, the Case Rate response was deemed non-responsive. The total awarded by the Selection Committee is \$7,541,349.50 with a recommendation to issue another request for applications seeking Case Rate proposals with an emphasis on creating a specialized behavioral outreach team(s) for \$635,339.00.

The following amounts were recommended by category:

- Support Services (Identification Assistance; Memorandum of Agreement): \$377,500
- Hotel/Motel: \$494,960
- Emergency Housing for Families: \$2,296,455.50
- Emergency Housing for Individuals: \$1,516,810
- Transitional Housing: \$766,438
- Permanent Housing: \$1,589,186
- Prevention: \$500,000

As a result of this RFA, the Continuum of Care will further enhance services by adding an additional six (6) emergency beds for individuals; 27 emergency beds for families, no reductions in transitional housing beds for jail diversion clients; and an additional 91 permanent supportive housing units for chronic homeless households without children, which is anticipated to serve as many as 100 of our communities most vulnerable individuals and couples. Contract terms will be for one year, with the option to renew for two (2), one-year terms based on CoC priorities, provider performance and the performance of the Food &

Beverage tax, with the exception of the Priority One Permanent Housing Project (\$640,000) which is funded through the 2014 HUD NOFA for a one-year term and subject to renewal based on the 2015 HUD NOFA process.

The attached table includes further detail on Selection Committee recommendations. Staff is in support of the options presented by the Selection Committee. Grant funding must be expended on eligible services by September 30, 2016 with the exception of the Crisis Outplacement Bed contract that must be expended by June 30, 2016.

All applicants have been notified of the Committee's recommendations and have been asked to be present at today's Executive Committee meeting and the full Board Meeting as members review and approve a final recommendations. I would like to take this opportunity to thank Selection Committee Members for their participation in the process, and their commitment to ensuring a thorough review and evaluation of each application.

#### Attachment

c: Russell Benford, Deputy Mayor  
Estephania Resnik, Esq., County Attorney's Office  
Cynthia Johnson-Stacks, Esq., County Attorney's Office  
Shannon Summerset, Esq., County Attorney's Office  
H. Daniel Vincent, Community Partnership

REQUEST FOR APPLICATIONS 2015 PRIMARY CARE GRANT

RESPONDENTS										TOTAL POINTS		SCORE	TOTAL REQUESTED	Total Available	TOTAL RECOMMENDED
#	Provider	Project Name	Project Type	Project	Theresa Mallett	Chaliperson (Non-Voting)	Turrell Thomas Ellis	Vaughn Toolay	Monica Viquez-Pian	Jesus Hernandez	Linda Krepel	Kimberly Green (alt)			
1	Support Services	MOA	SSO	58.0	57.0	52.0	48.0	54.0	N/A	285	55.0	1	\$ 340,000.00	\$ 340,000.00	0
2	City of Miami	Identification Assistance	SSO	47.0	44.0	35.0	50.0	41.0	N/A	238	43.6	2	\$ 12,500.00	\$ 12,500.00	0
3	City of Miami Beach	Identification Assistance	SSO	40.0	43.0	33.0	40.0	34.0	N/A	187	87.4	3	\$ 25,000.00	\$ 25,000.00	0
Section Total:													\$ 377,500.00	\$ 377,500.00	
4	Chrus Health Network	Hotel/Motel	PH	71.0	74.0	78.0	71.0	74.0	N/A	368	73.6	1	\$ 50,000.00	\$ 50,000.00	0
5	City of Miami	Hotel/Motel	PH	69.0	74.0	72.0	73.0	66.0	N/A	354	70.8	2	\$ 459,500.00	\$ 459,500.00	0
6	City of Miami Beach	Hotel/Motel	PH	73.0	77.0	83.0	68.0	83.0	N/A	344	89.3	3	\$ 50,040.00	\$ 10,000.00	0
Section Total:													\$ 560,000.00	\$ 560,000.00	
7	Emergency Housing	Emergency Housing	PH	82.0	86.0	80.0	81.0	76.0	N/A	405	83.0	1	\$ 647,400.00	\$ 647,400.00	62
8	Emergency Housing	Emergency Housing	PH	82.0	86.0	80.0	80.0	76.0	N/A	404	80.8	2	\$ 742,068.00	\$ 742,068.00	82
9	Emergency Housing	Emergency Housing	PH	70.0	75.0	74.0	74.0	79.0	N/A	372	74.4	3	\$ 416,576.00	\$ 416,576.00	40
10	Emergency Housing	Emergency Housing	PH	66.0	75.0	58.0	77.0	72.0	N/A	349	69.3	4	\$ 569,400.00	\$ 569,400.00	40
Section Total:													\$ 2,370,445.00	\$ 1,984,469.00	194
11	Emergency Housing	Emergency Housing	PH	85.0	86.0	85.0	79.0	76.0	N/A	411	87.2	1	\$ 349,285.00	\$ 349,285.00	33
12	Emergency Housing	Emergency Housing	PH	85.0	86.0	85.0	77.0	79.0	N/A	408	81.6	2	\$ 352,100.00	\$ 352,100.00	54
13	Emergency Housing	Emergency Housing	PH	80.0	84.0	74.0	82.0	75.0	N/A	399	79.8	3	\$ 502,205.00	\$ 502,205.00	75
14	Emergency Housing	Emergency Housing	PH	76.0	86.0	79.0	79.0	77.0	N/A	397	79.4	4	\$ 1,226,400.00	\$ 1,226,400.00	47
15	Emergency Housing	Emergency Housing	PH	68.0	74.0	64.0	71.0	68.0	N/A	349	69.3	5	\$ 799,200.00	\$ 799,200.00	80
16	Emergency Housing	Emergency Housing	PH	48.0	47.0	39.0	54.0	46.0	N/A	294	46.8	6	\$ 94,500.00	\$ 94,500.00	80
17	Emergency Housing	Emergency Housing	PH	37.0	53.0	22.0	55.0	52.0	N/A	223	44.6	7	\$ 107,200.00	\$ 107,200.00	80
Section Total:													\$ 3,480,288.00	\$ 1,787,095.00	289
18	Emergency Housing	Emergency Housing	PH	85.0	86.0	82.0	80.0	81.0	N/A	425	83.0	1	\$ 260,000.00	\$ 260,000.00	28
19	Emergency Housing	Emergency Housing	PH	75.0	86.0	83.0	80.0	83.0	N/A	407	81.4	2	\$ 356,438.00	\$ 356,438.00	20
20	Emergency Housing	Emergency Housing	PH	75.0	86.0	83.0	80.0	83.0	N/A	407	81.4	3	\$ 150,000.00	\$ 150,000.00	8
21	Emergency Housing	Emergency Housing	PH	55.0	66.0	56.0	74.0	51.0	N/A	302	60.4	4	\$ 156,550.00	\$ 156,550.00	8
22	Emergency Housing	Emergency Housing	PH	0.0	0.0	0.0	0.0	0.0	N/A	0	0.0	5	\$ 260,000.00	\$ 260,000.00	27
Section Total:													\$ 923,388.00	\$ 765,438.00	99
23	Emergency Housing	Emergency Housing	PH	89.0	100.0	90.0	79.0	89.0	N/A	447	89.4	1	\$ 640,000.00	\$ 640,000.00	31
24	Emergency Housing	Emergency Housing	PH	90.0	95.0	91.0	82.0	86.0	N/A	447	89.4	2	\$ 640,000.00	\$ 640,000.00	31
25	Emergency Housing	Emergency Housing	PH	83.0	102.0	86.0	80.0	83.0	N/A	440	88.0	3	\$ 750,000.00	\$ 750,000.00	60
26	Emergency Housing	Emergency Housing	PH	56.0	102.0	99.0	97.0	91.0	N/A	478	95.6	4	\$ 199,186.00	\$ 199,186.00	36
Section Total:													\$ 1,590,186.00	\$ 1,589,186.00	153
27	Emergency Housing	Emergency Housing	PH	0.0	0.0	0.0	0.0	0.0	N/A	0	0.0	0	\$ 1,212,000.00	\$ 1,212,000.00	0
Section Total:													\$ 1,212,000.00	\$ 1,212,000.00	0
28	Emergency Housing	Emergency Housing	PH	69.0	72.0	69.0	75.0	66.0	N/A	381	70.2	1	\$ 500,000.00	\$ 500,000.00	N/A
29	Emergency Housing	Emergency Housing	PH	55.0	67.0	61.0	69.0	64.0	N/A	316	63.2	2	\$ 500,000.00	\$ 500,000.00	N/A
Section Total:													\$ 1,000,000.00	\$ 500,000.00	500,000.00
Grand Total:													\$ 11,593,207.00	\$ 8,176,585.00	\$ 7,541,949.50

5/9/2015  
Date

Victoria Mallett, Chaliperson